

**GOOD FULTON & FARRELL**

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Mr. Steve Westbrook, President  
Highland Builders, Inc.  
2342 Fabens Road  
Dallas, Texas 75229  
September 10, 2003

Dear Steve:

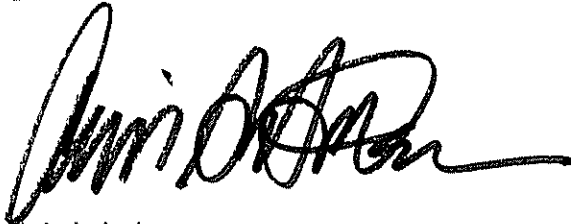
While all building projects have their unique challenges, The Sarah Wilke Youth Center has had more of these per square foot than many projects. The only thing that makes projects like this succeed is a good, close working relationship between owner, contractor, and architect. Based on this unit of measurement, this project was a huge success.

As you know, despite its small size, this project and this client are of both personal and strategic importance to us. My primary purpose in writing this letter is to tell you how valuable it was to me to have the level of trust and confidence in Dan Kubie and Donnie Gerdes that I have. This allowed me to counsel our client, who doesn't build often, on the sometimes non-linear construction process with the understanding that Dan and Donnie were always striving to do the right thing.

I realize that Dan and Donnie couldn't have done everything that they were able to do without the support of the entire Highland Builders organization. Please accept my thanks doing an outstanding job, from bidding through close-out. I look forward to the next opportunity to work together.

Best regards,

Good Fulton and Farrell Architects



Chris A. Andersen  
Project Architect

Cc: file